



## NAIM HOLDINGS BERHAD

Registration No.: 200201017804 (585467-M)

## QUARTERLY REPORT - FOR THE FOURTH QUARTER ENDED 31 DECEMBER 2024

## CONSOLIDATED STATEMENT OF PROFIT OR LOSS AND OTHER COMPREHENSIVE INCOME

For the fourth quarter and twelve months ended 31 December 2024

(The figures have not been audited)

	CURRENT QUARTER		CUMULATIVE QUARTER	
	3 months ended		12 months ended	
	31 December		31 December	
	2024	2023	2024	2023
	RM'000	RM'000	RM'000	RM'000
Revenue	300,886	19,087	498,460	316,952
Cost of sales	(111,160)	(3,038)	(268,126)	(281,328)
<b>Gross profit</b>	<b>189,726</b>	<b>16,049</b>	<b>230,334</b>	<b>35,624</b>
Other operating income	1,257	2,218	18,696	6,112
Selling and promotional expenses	(928)	(823)	(4,143)	(3,932)
Administrative expenses	(6,262)	(6,219)	(27,351)	(22,424)
Other operating expenses	(4,181)	(7,502)	(18,594)	(17,290)
<b>Results from operating activities</b>	<b>179,612</b>	<b>3,723</b>	<b>198,942</b>	<b>(1,910)</b>
Finance income	1,683	2,184	6,042	8,510
Finance costs	(1,990)	(2,660)	(8,828)	(11,113)
<b>Net finance costs</b>	<b>(307)</b>	<b>(476)</b>	<b>(2,786)</b>	<b>(2,603)</b>
Other non-operating income/(expenses)	-	(17)	5,437	(205)
Share of results (net of tax) of equity-accounted:				
- associates	3,642	20,452	81,493	47,843
- joint ventures	-	-	7	61
<b>Profit before tax</b>	<b>182,947</b>	<b>23,682</b>	<b>283,093</b>	<b>43,186</b>
Tax expense	(47,158)	(3,368)	(54,576)	(7,873)
<b>Profit for the period/year</b>	<b>135,789</b>	<b>20,314</b>	<b>228,517</b>	<b>35,313</b>
<b>Other comprehensive income/(expenses), net of tax</b>				
<b>Items that will not be reclassified subsequently to profit or loss</b>				
Change in fair value of equity investments designated at fair value through other comprehensive income	6	1	6	1
<b>Items that are or may be reclassified subsequently to profit or loss</b>				
Foreign currency translation differences for foreign operations	2	293	(12)	296
Realisation of reserves to profit or loss arising from the disposal of equity interest in an associate	-	-	(3,891)	-
Share of other comprehensive income/(expenses) of associates	12,161	(3,799)	(3,261)	7,526
<b>Other comprehensive income/(expenses) for the period/year</b>	<b>12,169</b>	<b>(3,505)</b>	<b>(7,158)</b>	<b>7,823</b>
<b>Total comprehensive income for the period/year</b>	<b>147,958</b>	<b>16,809</b>	<b>221,359</b>	<b>43,136</b>
<b>Profit/(Loss) attributable to:</b>				
Owners of the Company	135,714	19,945	228,242	35,034
Non-controlling interests	75	369	275	279
<b>Profit for the period/year</b>	<b>135,789</b>	<b>20,314</b>	<b>228,517</b>	<b>35,313</b>
<b>Total comprehensive income/(expenses) attributable to:</b>				
Owners of the Company	147,883	16,440	221,084	42,857
Non-controlling interests	75	369	275	279
<b>Total comprehensive income for the period/year</b>	<b>147,958</b>	<b>16,809</b>	<b>221,359</b>	<b>43,136</b>
<b>Basic and diluted earnings per ordinary share (EPS) (sen)</b>	<b>27.10</b>	<b>3.98</b>	<b>45.58</b>	<b>7.00</b>

The notes set out on pages 5 to 22 form an integral part of, and should be read in conjunction with, these condensed consolidated interim financial statements.

The consolidated statement of profit or loss and other comprehensive income should be read in conjunction with the audited financial statements for the year ended 31 December 2023.

**QUARTERLY REPORT - FOR THE FOURTH QUARTER ENDED 31 DECEMBER 2024**

<b>CONSOLIDATED STATEMENT OF FINANCIAL POSITION</b>			
As at 31 December 2024 (The figures have not been audited)			
		<b>Unaudited 31 December 2024 RM'000</b>	<b>Audited 31 December 2023 RM'000</b>
<b>ASSETS</b>			
Property, plant and equipment		122,058	128,263
Interests in associates		518,630	487,334
Interests in joint ventures		2,117	2,107
Inventory		137,669	165,448
Investment properties		64,104	68,760
Intangible assets		43	60
Deferred tax assets		1,683	1,436
Other investments		3,024	3,018
Trade and other receivables		-	13,021
<b>Total non-current assets</b>		<b>849,328</b>	<b>869,447</b>
Inventories		559,464	549,231
Contract costs		2,707	5,972
Contract assets		46,486	81,689
Trade and other receivables		63,974	62,952
Deposits and prepayments		4,605	8,066
Current tax recoverable		1,683	996
Other financial assets		6,994	6,994
Cash and cash equivalents		369,098	220,868
		1,055,011	936,768
Assets classified as held for sale		88	88
<b>Total current assets</b>		<b>1,055,099</b>	<b>936,856</b>
<b>Total assets</b>		<b>1,904,427</b>	<b>1,806,303</b>
<b>EQUITY</b>			
Share capital		454,802	454,802
Treasury shares		(34,748)	(34,748)
Reserves		1,108,510	887,484
<b>Total equity attributable to owners of the Company</b>		<b>1,528,564</b>	<b>1,307,538</b>
<b>Non-controlling interests</b>		16,643	16,877
<b>Total equity</b>		<b>1,545,207</b>	<b>1,324,415</b>
<b>LIABILITIES</b>			
Loans and borrowings	Note 8	21,721	66,682
Deferred tax liabilities		20,391	20,482
<b>Total non-current liabilities</b>		<b>42,112</b>	<b>87,164</b>
Loans and borrowings	Note 8	77,461	130,282
Trade and other payables		214,281	258,785
Contract liabilities		593	3,096
Current tax payable		24,773	2,561
<b>Total current liabilities</b>		<b>317,108</b>	<b>394,724</b>
<b>Total liabilities</b>		<b>359,220</b>	<b>481,888</b>
<b>Total equity and liabilities</b>		<b>1,904,427</b>	<b>1,806,303</b>
<b>Net assets (NA) per ordinary share attributable to owners of the Company (RM), based on total paid-up share capital</b>		<b>2.98</b>	<b>2.54</b>

The notes set out on pages 5 to 22 form an integral part of, and should be read in conjunction with, these condensed consolidated interim financial statements.  
The consolidated statement of financial position should be read in conjunction with the audited financial statements for the year ended 31 December 2023.

**QUARTERLY REPORT - FOR THE FOURTH QUARTER ENDED 31 DECEMBER 2024**

**CONSOLIDATED STATEMENT OF CHANGES IN EQUITY**

For the fourth quarter and twelve months ended 31 December 2024

(The figures have not been audited)

		Total equity attributable to owners of the Company						
		Non-Distributable				Distributable		
		Share capital RM '000	Foreign currency translation reserve RM '000	Treasury shares RM '000	Other reserve RM '000	Retained earnings RM '000	Sub-total RM '000	Non-controlling interests RM '000
								Total equity RM '000
<b>For the 12 months ended 31 December 2023 (Audited)</b>								
<b>At 1 January 2023, audited</b>		454,802	21,720	(34,748)	112	822,795	1,264,681	21,950
Foreign currency translation differences for foreign operations		-	296	-	-	-	296	-
Change in fair value of equity investments designated at FVOCI		-	-	-	1	-	1	-
Share of other comprehensive income of associates		-	7,526	-	-	-	7,526	-
Total other comprehensive income for the year		-	7,822	-	1	-	7,823	-
Profit for the year		-	-	-	-	35,034	35,034	279
Total comprehensive income for the year		-	7,822	-	1	35,034	42,857	279
Acquisition of a subsidiary		-	-	-	-	-	-	648
Distributions to the owners		-	-	-	-	-	-	648
- Dividends paid to non-controlling interests		-	-	-	-	-	-	(6,000)
<b>At 31 December 2023</b>		454,802	29,542	(34,748)	113	857,829	1,307,538	16,877
<b>For the 12 months ended 31 December 2024 (Unaudited)</b>								
<b>At 1 January 2024, audited</b>		454,802	29,542	(34,748)	113	857,829	1,307,538	16,877
Foreign currency translation differences for foreign operations		-	(12)	-	-	-	(12)	-
Realisation of reserves to profit or loss arising from the disposal of an associate		-	(3,913)	-	22	-	(3,891)	-
Change in fair value of equity investments designated at FVOCI		-	-	-	6	-	6	-
Share of other comprehensive expenses of associates		-	(3,261)	-	-	-	(3,261)	-
Total other comprehensive (expenses)/income for the year		-	(7,186)	-	28	-	(7,158)	-
Profit for the year		-	-	-	-	228,242	228,242	275
Total comprehensive (expenses)/income for the year		-	(7,186)	-	28	228,242	221,084	275
Acquisition of additional equity interest in an existing subsidiary		-	-	-	-	(58)	(58)	(509)
<b>At 31 December 2024</b>		454,802	22,356	(34,748)	141	1,086,013	1,528,564	16,643

Note 7

The notes set out on pages 5 to 22 form an integral part of, and should be read in conjunction with, these condensed consolidated interim financial statements. The consolidated statement of changes in equity should be read in conjunction with the audited financial statements for the year ended 31 December 2023.

**QUARTERLY REPORT - FOR THE FOURTH QUARTER ENDED 31 DECEMBER 2024**

<b>CONSOLIDATED STATEMENT OF CASH FLOWS</b>		
For the fourth quarter and twelve months ended 31 December 2024		
<i>(The figures have not been audited)</i>		
	<b>Unaudited</b> <b>31 December</b> <b>2024</b> <b>RM'000</b>	<b>Audited</b> <b>31 December</b> <b>2023</b> <b>RM'000</b>
<b>CASH FLOWS FROM OPERATING ACTIVITIES</b>		
Profit before tax	283,093	43,186
<i>Adjustments for:</i>		
Amortisation of:		
- intangible asset	-	113
- investment properties	2,022	3,492
Change in fair value of equity investments designated at FVOCI	(6)	(1)
Depreciation of property, plant and equipment	9,948	9,768
Dividend income from unquoted shares	(127)	(2)
Finance income	(6,042)	(8,510)
Finance costs	8,828	11,113
(Gain)/Loss on disposal of:		
- an associate	(5,437)	205
- property, plant and equipment	(402)	(176)
- investment properties	(13,691)	(1,396)
Property, plant and equipment written off	554	-
Net change in impairment loss on financial assets and contract assets	743	2,483
Share of results of equity-accounted:		
- associates	(81,493)	(47,843)
- joint ventures	(7)	(61)
Unrealised foreign exchange loss/(gain)	200	(248)
Operating profit before changes in working capital	198,183	12,123
Changes in working capital:		
Inventories	17,581	15,904
Contract assets/liabilities	32,700	(41,148)
Contract costs	3,265	(1,241)
Trade and other receivables, deposits and prepayments	14,929	32,296
Trade and other payables	(44,049)	2,322
Provisions	-	(3,472)
Cash generated from operations	222,609	16,784
Net income taxes paid	(33,392)	(6,531)
<b>Net cash from operating activities</b>	<b>189,217</b>	<b>10,253</b>
<b>CASH FLOWS FROM INVESTING ACTIVITIES</b>		
Acquisition of:		
- property, plant and equipment	(4,402)	(2,555)
- investment properties	-	(9,585)
- subsidiary, net of cash acquired	(550)	744
Proceeds from disposal of:		
- property, plant and equipment	472	176
- investment properties	20,700	1,630
- an associate	27,283	-
Changes in pledged deposits	-	8,422
Dividends received from:		
- an associate	16,824	8,412
- unquoted shares	127	2
Interest received	5,830	8,495
<b>Net cash from investing activities</b>	<b>66,284</b>	<b>15,741</b>
<b>CASH FLOWS FROM FINANCING ACTIVITIES</b>		
Dividend paid to the:		
- non-controlling interests	-	(6,000)
Net repayments of loans and borrowings	(97,619)	(35,828)
Net repayment of hire purchases	(163)	(158)
Interest paid	(9,289)	(11,146)
<b>Net cash used in financing activities</b>	<b>(107,071)</b>	<b>(53,132)</b>
<b>Net increase/(decrease) in cash and cash equivalents</b>	<b>148,430</b>	<b>(27,138)</b>
<b>Effects of exchange rate changes on cash and cash equivalents</b>	<b>(200)</b>	<b>248</b>
<b>Cash and cash equivalents at beginning of year</b>	<b>220,868</b>	<b>247,758</b>
<b>CASH AND CASH EQUIVALENTS AT END OF YEAR</b>	<b>369,098</b>	<b>220,868</b>
<b>Representing by:</b>		
Deposits with licensed banks with maturities less than three months, net of deposits pledged	191,285	167,072
Cash in hand and at banks	177,813	53,796
<b>Total cash and cash equivalents as shown in statement of cash flows</b>	<b>369,098</b>	<b>220,868</b>

The notes set out on pages 5 to 22 form an integral part of, and should be read in conjunction with, these condensed consolidated interim financial statements.  
The consolidated statement of cash flows should be read in conjunction with the audited financial statements for the year ended 31 December 2023.

## **QUARTERLY REPORT - FOR THE FOURTH QUARTER ENDED 31 DECEMBER 2024**

### **NOTES TO THE CONDENSED CONSOLIDATED INTERIM FINANCIAL STATEMENTS**

Naim Holdings Berhad is a public limited liability company, incorporated and domiciled in Malaysia and is listed on the Main Market of Bursa Malaysia Securities Berhad ("Bursa Securities").

The condensed consolidated interim financial statements of the Group as at and for the year ended 31 December 2024 comprise the Company and its subsidiaries (together referred to as the "Group" and individually referred to as "Group entities") and the Group's interests in associates and joint ventures.

#### **1. Basis of preparation**

These condensed consolidated interim financial statements have been prepared in accordance with the applicable disclosure provisions of the Main Market Listing Requirements of Bursa Malaysia Securities Berhad, MFRS 134, *Interim Financial Reporting* in Malaysia and IAS 134, *Interim Financial Reporting*.

The condensed consolidated interim financial statements do not include all of the information required for a set of complete annual financial statements and should be read in conjunction with the Group's annual audited financial statements for the year ended 31 December 2023. The explanatory notes attached to the interim financial statements provide an explanation of events and transactions that are significant to an understanding of the changes in the Group's financial position and performance since the last annual audited consolidated financial statements as at and for the year ended 31 December 2023.

The annual audited financial statements of the Group as at and for the year ended 31 December 2023 are available upon request from the Company's registered office at 9th floor, Wisma Naim, 2 ½ Mile, Rock Road, 93200 Kuching, Sarawak, Malaysia.

#### **2. Significant accounting policies**

The accounting policies adopted by the Group in preparing the condensed consolidated interim financial statements are consistent with those adopted in the annual audited financial statements for the year ended 31 December 2023, except as explained below.

During the current year under review, the Group has adopted the following amendments to the Malaysian Financial Reporting Standards ("MFRSs") which are effective for annual periods beginning on 1 January 2024:

- Amendments to MFRS 16, *Leases – Lease Liability in a Sale and Leaseback*
- Amendments to MFRS 101, *Presentation of Financial Statements – Classification of Liabilities as Current or Non-current and Non-current Liabilities with Covenants*
- Amendments to MFRS 107, *Statement of Cash Flows* and MFRS 7, *Financial Instruments: Disclosures – Supplier Finance Arrangements*

## QUARTERLY REPORT - FOR THE FOURTH QUARTER ENDED 31 DECEMBER 2024

### NOTES TO THE CONDENSED CONSOLIDATED INTERIM FINANCIAL STATEMENTS

#### 2. Significant accounting policies (continued)

The adoption of the above MFRSs amendments did not have any material financial impact on the financial statements of the Group.

##### 2.1 MFRSs and/or amendments yet to be effective for adoption

The Group has not applied the following MFRSs and amendments that have been issued by the Malaysian Accounting Standards Board but are neither effective yet nor early adopted by the Group:

- ***MFRSs effective for annual periods beginning on or after 1 January 2025***

- Amendments to MFRS 121, *The Effects of Changes in Foreign Exchange Rates – Lack of Exchangeability*

- ***MFRSs effective for annual periods beginning on or after 1 January 2026***

- Amendments to MFRS 9, *Financial Instruments* and MFRS 7, *Financial Instruments: Disclosures – Amendments to the Classification and Measurement of Financial Instruments*
- Amendments to MFRS 9, *Financial Instruments* and MFRS 7, *Financial Instruments: Disclosures – Contracts Referencing Nature-dependent Electricity*
- Amendments that are part of Annual Improvements – Volume 11:
  - Amendments to MFRS 1, *First-time Adoption of Malaysian Financial Reporting Standards*
  - Amendments to MFRS 7, *Financial Instruments: Disclosures*
  - Amendments to MFRS 9, *Financial Instruments*
  - Amendments to MFRS 10, *Consolidated Financial Statements*
  - Amendments to MFRS 107, *Statement of Cash Flows*

- ***MFRSs effective for annual periods beginning on or after 1 January 2027***

- MFRS 18, *Presentation and Disclosure in Financial Statements*
- MFRS 19, *Subsidiaries without Public Accountability: Disclosures*

- ***MFRSs effective from a date yet to be determined***

- Amendments to MFRS 10, *Consolidated Financial Statements* and MFRS 128, *Investments in Associates and Joint Ventures – Sale or Contribution of Assets between an Investor and its Associate or Joint Venture*

The initial applications of the above-mentioned MFRSs and amendments are not expected to have any material financial impacts on the current period and prior periods' financial statements of the Group.

## **QUARTERLY REPORT - FOR THE FOURTH QUARTER ENDED 31 DECEMBER 2024**

### **NOTES TO THE CONDENSED CONSOLIDATED INTERIM FINANCIAL STATEMENTS**

#### **3. Seasonality or cyclical of operations**

The business operations of the Group are not materially affected by any seasonal or cyclical fluctuations during the year under review.

#### **4. Estimates**

The preparation of the condensed consolidated interim financial statements in conformity with MFRSs requires management to make judgements, estimates and assumptions that affect the application of accounting policies and the reported amounts of assets, liabilities, income and expenses. Although these estimates and judgements are based on the management's best knowledge of current events and actions, actual results may differ from these estimates.

The significant judgements made by management in applying the Group's accounting policies and the areas of estimation uncertainty comprise those disclosed in the annual audited financial statements for the year ended 31 December 2023.

#### **5. Debt and equity securities**

There were no issuances, cancellations, repurchases, resales and repayments of debt and equity securities for the year under review.

There was no share buy-back during the year under review. The total number of ordinary shares repurchased in earlier periods retained as treasury shares as of 31 December 2024 remains at 13,056,000 shares.

#### **6. Acquisitions and/or disposals of property, plant and equipment and investment properties**

During the current year, the Group incurred about RM4.4 million (31.12.2023: RM12.1 million) for the acquisition of property, plant and equipment and/or investment properties (including assets under construction, where applicable), which were satisfied in cash.

Property, plant and equipment and investment properties with total carrying amounts of about RM3.3 million (31.12.2023: RM0.2 million) were also either disposed of and/or written off during the year under review.

## QUARTERLY REPORT - FOR THE FOURTH QUARTER ENDED 31 DECEMBER 2024

### NOTES TO THE CONDENSED CONSOLIDATED INTERIM FINANCIAL STATEMENTS

#### 7. Changes in the composition of the Group

##### *i) Additional investment in an existing subsidiary*

In November 2024, a direct subsidiary, Naim Academy Sdn. Bhd. acquired an additional 36.67% equity interest in Mawar Education Centre Sdn. Bhd. ("MECSB") from the minority shareholders for a total cash consideration of RM550,000. The consideration was determined based on the latest fair value of the said subsidiary. The resultant equity interest held by the Group therein increased from 53.3% to 90.0% upon the acquisition.

The change in the ownership interest in MECSB was accounted for as an equity transaction between the Group and the minority shareholders. The changes in the group's share of net assets of about RM58,000 was adjusted against the group's retained earnings. The carrying amount of non-controlling interest had also decreased by RM509,000 following the disposal of interest thereto.

##### *ii) Disposal of equity interest in an existing associate, Perdana Petroleum Berhad ("PPB")*

During the current year under review, an additional 6,746,182 redeemable convertible preference shares ("RCPS") in PPB were converted into ordinary shares by the RCPS holders of PPB. The RCPS conversion had led to a dilution in the Company's equity interest in PPB. A loss of about RM514,000 (2023: RM205,000) was recognised in profit or loss to account for the dilution.

In June 2024, the Company disposed of its entire 3.46% equity interest held in PPB for a cash consideration of RM27.3 million, net of associated transaction costs. The Group recognised a net gain of about RM6.0 million as a result.

Save as disclosed, there were no other major changes in the composition of the Group during the year under review.



**QUARTERLY REPORT - FOR THE FOURTH QUARTER ENDED 31 DECEMBER 2024**

**NOTES TO THE CONDENSED CONSOLIDATED INTERIM FINANCIAL STATEMENTS**

**8. Loans and borrowings**

		31 December 2024 RM'000	31 December 2023 RM'000
<b>Non-current</b>			
Secured	- Term loans	21,558	66,357
	- Hire purchases	163	325
		21,721	66,682
<b>Current</b>			
Unsecured	- Revolving credits	65,000	110,000
Secured	- Term loans	12,298	20,118
	- Hire purchases	163	164
		77,461	130,282
	<b>Total</b>	99,182	196,964

**9. Earnings per ordinary share ("EPS")**

***Basic and diluted earnings per ordinary share***

The calculation of the basic and diluted EPS was based on the net profit attributable to ordinary shareholders and the weighted average number of ordinary shares outstanding excluding treasury shares bought back in previous years, presented as follows:

	12 months ended 31 December 2024	2023
Profit attributable to ordinary shareholders (RM'000)	228,242	35,034
Weighted average number of ordinary shares, net of treasury shares bought back in previous years ('000)	500,743	500,743
Basic and diluted EPS (sen)	45.58	7.00

## QUARTERLY REPORT - FOR THE FOURTH QUARTER ENDED 31 DECEMBER 2024

### NOTES TO THE CONDENSED CONSOLIDATED INTERIM FINANCIAL STATEMENTS

#### 10. Dividend

No dividend was declared/paid by the Board during the current year under review.

#### 11. Operating segments

The Group has three reportable segments, which are the Group's strategic business units. For each of the strategic business units, the Group Managing Director (GMD) (being the Chief Operating Decision Maker), reviews internal management reports for resource allocation and decision making at least on a quarterly basis.

The following summary describes the operations in each of the Group's existing reporting segments.

Property development - Development and construction of residential, commercial and industrial properties (including sale of vacant land and vacant lot with infrastructure).

Construction - Construction of buildings, roads, bridges and other infrastructure and engineering works (including oil and gas related construction projects).

Others - All other business segments with profit contributions less than 10%. This includes trading of building and construction materials, provision of sand extraction and land filling services, property investment and management, hotel and other accommodation operations, education as well as quarry operation.

Performance is measured based on segment profit before tax, as included in the internal management reports that are reviewed by the GMD. Segment profit is used to measure performance as management believes that such information is the most relevant in evaluating the results of the segments relative to other entities that operate within these industries.

There are varying levels of integration between the reportable segments. Inter-segment pricing is determined on negotiated terms. Unallocated items mainly comprise corporate and headquarters expenses and other investment income, which are managed on a group basis and are not allocated to any operating segment.

#### ***Segment assets and liabilities***

The GMD reviews the statements of financial position of subsidiaries for resource allocation and decision making, instead of a summary of consolidated assets and liabilities by segments. As such, information on segment assets and segment liabilities is not presented.

**QUARTERLY REPORT - FOR THE FOURTH QUARTER ENDED 31 DECEMBER 2024**

**NOTES TO THE CONDENSED CONSOLIDATED INTERIM FINANCIAL STATEMENTS**

**11. Operating segments (continued)**

	Property development		Construction		Others		Inter-segment elimination		Consolidated	
	2024	2023	2024	2023	2024	2023	2024	2023	2024	2023
	RM'000	RM'000	RM'000	RM'000	RM'000	RM'000	RM'000	RM'000	RM'000	RM'000
<b>For the year ended 31 December</b>										
Revenue from external customers	273,572	71,804	184,620	220,207	40,268	24,941	-	-	498,460	316,952
Inter segment revenue	-	-	3,424	35,570	3,270	3,174	(6,694)	(38,744)	-	-
Total segment revenue	273,572	71,804	188,044	255,777	43,538	28,115	(6,694)	(38,744)	498,460	316,952
Segment profit/(loss)	178,861	6,763	13,640	4,527	10,331	(6,839)	(1,785)	(6,724)	201,047	(2,273)
Share of results (net of tax) of:										
- associates, other than Dayang Enterprise Holdings Bhd. ("DEHB group")	810	(462)	3,891	(4,918)	-	-	-	-	4,701	(5,380)
- joint ventures	-	-	7	61	-	-	-	-	7	61
	179,671	6,301	17,538	(330)	10,331	(6,839)	(1,785)	(6,724)	205,755	(7,592)
Unallocated expense									(4,891)	(2,240)
Net gain/(loss) on disposal of equity interest in an associate, PPB									5,437	(205)
Share of results (net of tax) of associates, DEHB group <sup>1</sup> (in oil and gas segment)									76,792	53,223
Tax expense									(54,576)	(7,873)
Profit for the year									228,517	35,313
Other comprehensive (expenses)/income, net of tax									(7,158)	7,823
Total comprehensive income for the year									221,359	43,136
Non-controlling interests									(275)	(279)
Total comprehensive income attributable to the owners of the Company									221,084	42,857

<sup>1</sup> Share of results of DEHB Group comprises the share of results from two associates, DEHB and Perdana Petroleum Berhad ("PPB") during the year

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**NOTES TO THE CONDENSED CONSOLIDATED INTERIM FINANCIAL STATEMENTS**

**12. Subsequent events**

There are no material events subsequent to the end of the period reported on, that have not been reflected in the condensed consolidated interim financial statements for the said period, made up to the date of this quarterly report.

**13. Contingencies**

There were no contingent liabilities in respect of the Group that had arisen since 31 December 2023 till the date of this quarterly report, except for those disclosed in Note 22.

**14. Capital expenditure commitments**

	<b>31 December 2024 RM'000</b>	<b>31 December 2023 RM'000</b>
<b><i>Property, plant and equipment</i></b>		
- Authorised but not contracted for	45,000	20,000

**15. Financial risk management**

The Group's financial risk management objectives, policies and processes and risk profiles are consistent with those disclosed in the annual audited financial statements as at and for the year ended 31 December 2023.

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**16. Related parties**

**i) Transactions with key management personnel**

Compensations payable/paid to key management personnel

	<b>12 months ended 31 December</b>	
	<b>2024</b>	<b>2023</b>
	<b>RM'000</b>	<b>RM'000</b>
Directors of the Company	3,735	3,943
Other key management personnel	4,476	3,279
	<u>8,211</u>	<u>7,222</u>

Other transactions with key management personnel

	<b>Transaction value 12 months ended 31 December</b>		<b>Balance outstanding as at 31 December</b>	
	<b>2024</b>	<b>2023</b>	<b>2024</b>	<b>2023</b>
	<b>RM'000</b>	<b>RM'000</b>	<b>RM'000</b>	<b>RM'000</b>
Sale of property	-	3,339	-	618

**ii) Other related party transactions**

	<b>Transaction value 12 months ended 31 December</b>		<b>Balance outstanding as at 31 December</b>	
	<b>2024</b>	<b>2023</b>	<b>2024</b>	<b>2023</b>
	<b>RM'000</b>	<b>RM'000</b>	<b>RM'000</b>	<b>RM'000</b>
<u>Transactions with associates</u>				
Construction contract costs	101,008	158,737	(7,864)	(50,448)
Construction contract sum billed	-	-	745	2,256
Dividend income receivable	(16,824)	(8,412)	-	-
Rental of equipment	-	39	-	-
Rental income from premises	(105)	(24)	-	-
Sales of goods	(931)	(160)	63	-
Disposal of an investment property	(20,700)	-	-	-

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**17. Review of Group performance**

***Current 12-month vs. corresponding preceding 12-month review  
(December 2024 vs. December 2023)***

	<b>Cumulative quarters</b>	
	<b>12 months ended</b>	
	<b>31 December 2024</b>	<b>31 December 2023</b>
	<b>RM'000</b>	<b>RM'000</b>
Revenue	498,460	316,952
Profit before tax	283,093	43,186

When compared to 2023, the Group recorded higher revenue and profit before tax in the year under review, largely attributed to a land sale of about RM223.4 million which was completed during the last quarter of the year.

At the same time, our core business performance had also improved partly due to some cost savings reported from certain completed projects as well as a gain from the disposal of an investment property [see Notes 11 and 17.1 for details]. The share of net profit (after tax) of our major associate, Dayang Enterprise Holdings Bhd. ("DEHB") had also increased substantially, from RM53.2 million in 2023 to RM76.8 million during the current year under review.

***Current 3-month vs. immediate preceding 3-month review  
(December 2024 vs. September 2024)***

	<b>Current</b>	<b>Immediate preceding</b>
	<b>3 months ended</b>	<b>3 months ended</b>
	<b>31 December 2024</b>	<b>30 September 2024</b>
	<b>RM'000</b>	<b>RM'000</b>
Revenue	300,886	80,429
Profit before tax	182,947	47,994

When compared to the immediate preceding quarter (July to September 2024), both group revenue and profit increased substantially, primarily due to the profit recognised from the completion of a land sale. Increased work progress from the existing development and construction projects had also contributed positively to the overall increase in the group revenue and profit for the current 3-month period.

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#### 17. Review of Group performance (continued)

Detailed reviews of the performance and prospects of each operating segment (as shown in Note 11) are discussed in Section 17.1 below.

##### 17.1 Review of performance of operating segments and current year's prospects

###### a) *Property development*

###### *Current 12-month vs. corresponding preceding 12-month review (December 2024 vs. December 2023)*

	Cumulative quarters	
	12 months ended	
	31 December 2024	31 December 2023
	RM'000	RM'000
Revenue	273,572	71,804
Segment profit	178,861	6,763

A land sale amounting to RM223.4 million had contributed positively to the Property Development Segment which registered a significant growth in its revenue and profit in the current year under review.

At the same time, the Group had also secured new property sales of about RM58.5 million during the current year, against the sales of about RM79.9 million achieved in the corresponding period of 2023. The segment performance was however partly impacted by lower work progress achieved, particularly from the newly launched development projects as well as interest expenses incurred.

###### *Current 3-month vs. immediate preceding 3-month review (December 2024 vs. September 2024)*

	Current	Immediate preceding
	3 months ended	3 months ended
	31 December 2024	30 September 2024
	RM'000	RM'000
Revenue	243,341	13,842
Segment profit/(loss)	184,126	(3)



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#### 17. Review of Group performance (continued)

##### 17.1 Review of performance of operating segments and current year's prospects (continued)

##### a) *Property development (continued)*

##### *Current 3-month vs. immediate preceding 3-month review (December 2024 vs. September 2024) (continued)*

During the current 3-month, the Property Development Segment reported higher revenue and performance, following the completion of a land sale of RM223.4 million.

At the same time, the Group managed to secure higher property sales and increased work progress from the existing ongoing development projects. The property sales for the current 3-month period amounted to about RM16.3 million, approximately 9% higher than that achieved in the immediate preceding quarter of about RM14.9 million.

##### ***Prospects***

The Malaysian property sector continues to show signs of recovery, supported by the latest statistics and sustained by government initiatives and the resumption of full economic activities. Although the property market is expected to remain soft in the near term, we maintain a positive outlook on the upcoming growth prospects, particularly in Sarawak, where gradual recovery is evident despite persistent challenges such as property overhang and shifting consumer purchasing power influenced by interest rate adjustments and inflationary pressures.

Similar to most local developers, we have continuously implemented various sales and marketing initiatives to clear our existing inventory while cautiously introducing new projects at competitive prices amid rising costs of materials and financing. Our primary emphasis and focus in the near term will be continuous understanding and meeting customers' needs by offering quality properties and services, with a cautious approach to product launches, carefully considering factors such as product features, quality, timing, and project scale.





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#### 17. Review of Group performance (continued)

##### 17.1 Review of performance of operating segments and current year's prospects (continued)

##### b) Construction

##### *Current 12-month vs. corresponding preceding 12-month review (December 2024 vs. December 2023)*

	Cumulative quarters	
	12 months ended	
	31 December 2024	31 December 2023
	RM'000	RM'000
Revenue	184,620	220,207
Segment profit	13,640	4,527

When compared to the corresponding period of 2023, the Construction revenue had decreased by about 16%, mainly due to lower work progress particularly from those substantially completed projects. On the other hand, the Segment recorded a higher profit of about RM13.6 million, as a result of some cost savings arising from the amicable settlement of litigation with a contractor and upon the finalisation of accounts for some completed projects.

##### *Current 3-month vs. immediate preceding 3-month review (December 2024 vs. September 2024)*

	Current	Immediate preceding
	3 months ended	3 months ended
	31 December 2024	30 September 2024
	RM'000	RM'000
Revenue	46,612	54,382
Segment (loss)/profit	(3,320)	3,876

Both Construction revenue and profit had dropped, mainly due to lower work progress achieved from ongoing construction projects as well as higher overheads incurred.

##### **Prospects**

The current projects on hand are under close monitoring by management to ensure that these projects are completed within the targeted timeline and achieve the expected returns.



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#### 17. Review of Group performance (continued)

##### 17.1 Review of performance of operating segments and current year's prospects (continued)

##### c) Other Segment

**Current 12-month vs. corresponding preceding 12-month review  
(December 2024 vs. December 2023)**

	Cumulative quarters	
	12 months ended	
	31 December 2024	31 December 2023
	RM'000	RM'000
Revenue	40,268	24,941
Segment profit/(loss)	10,331	(6,839)

The other Segment recorded an improvement in both revenue and performance during the current year under review, partly attributable to higher quarry sales as well as improved occupancies and rates from its hotel and accommodation operations. The disposal of an investment property had also contributed positively to the performance of the Segment during the current year.

**Current 3-month vs. immediate preceding 3-month review  
(December 2024 vs. September 2024)**

	Current	Immediate preceding
	3 months ended	3 months ended
	31 December 2024	30 September 2024
	RM'000	RM'000
Revenue	10,933	12,205
Segment (loss)/profit	(934)	13,043

Both Segment revenue and performance had declined during the current 3-month period, mainly due to lower quarry sales and slightly lower occupancies achieved from our hotel and accommodation operations.

Higher segment profit was reported in the immediate preceding quarter (i.e. July to September 2024), mainly due to a net gain arising from the disposal of an investment property.



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Other notes pursuant to Bursa Malaysia Listing Requirements: Chapter 9, Appendix 9B, Part A

#### 17. Review of Group performance (continued)

##### 17.1 Review of performance of operating segments and current year's prospects (continued)

##### c) *Other Segment* (continued)

##### *Prospects*

The Group expects contributions from this Segment to gradually improve in the near term, particularly in the retail and commercial leasing and hotel businesses in Bintulu and Miri.

Various assets enhancement initiatives are being planned and will be carried out in the near future to ensure our retail, commercial and hospitality assets remain relevant in the market to achieve better investment yields which we believe may take some time to materialise.

Amidst the challenges facing retail, commercial and hospitality businesses, including the rise of remote workplaces, the expansion of e-commerce and supply and demand issues in the regions we operate, we will also gradually implement some robust operational platforms to better optimise the returns from these operations. Various revenue-cost optimisation measures and long-term operational frameworks will also be progressively carried out, aiming to improve the productivity and efficiency level of these operations while controlling overheads, particularly during low operation activity periods.

As part of our efforts to optimise revenue streams, more prudent debt management practices are implemented with close monitoring and management of collections from retail leasing businesses.

##### 17.2 Review of performance of major associates

For the year under review, our associate, Dayang Enterprise Holdings Bhd. ("DEHB"), reported an unaudited net profit after tax attributable to owners of about RM311.1 million, against a net profit after tax of RM219.0 million in 2023.

The improvement in DEHB's performance during the current year was mainly due to higher work orders/contracts as well as increased vessel chartering rates and vessel utilisation rates.

DEHB's estimated call-out contract value as announced in its quarterly report for the fourth quarter ended 31 December 2024 dated 20 February 2025 is about RM5.2 billion.

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**Other notes pursuant to Bursa Malaysia Listing Requirements: Chapter 9, Appendix 9B, Part A**

**18. Tax expense**

The Group reported a higher tax expense of about RM54.6 million for the current year, when compared to the net profit (excluding other non-operating income and shares of after-tax results of associates and joint ventures), mainly due to higher non-deductible expenses, the effect of non-recognition of additional deferred tax assets arising from certain loss-making and low-performing operations.

**19. Additional disclosures on profit before tax**

	<b>12 months ended</b>	
	<b>31 December 2024</b>	
	<b>2024</b>	<b>2023</b>
	<b>RM'000</b>	<b>RM'000</b>
<b>Profit before tax is arrived at after charging/(crediting):</b>		
(Gain)/Loss on disposal of:		
- property, plant and equipment	(402)	(176)
- investment properties	(13,691)	(1,396)
- an associate	(5,437)	205
Interest income from fixed deposits and cash funds	(4,709)	(5,223)
Other interest income	(1,333)	(3,287)
Amortisation of:		
- intangible assets	-	113
- investment properties	2,022	3,492
Depreciation of property, plant and equipment	9,948	9,768
Foreign exchange loss/(gain):		
- unrealised	200	(248)
- realised	131	24
Interest expense on loans and borrowings	8,828	11,113
Net change in impairment loss on financial assets and contract assets	743	2,483

Save as disclosed, there were no material provisions for, and write-off of, inventories, gain or loss arising from the disposal of financial derivatives or other exceptional items for the year under review.

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**20. Profit guarantee**

The Group did not issue any profit guarantee.

**21. Derivative financial instruments**

The Group does not have any outstanding financial derivatives as at 31 December 2024.

**22. Update of material litigation**

***Contract litigation***

On 12 November 2020, Naim Engineering Sdn. Bhd. ("NESB") received a Writ of Summons together with a Statement of Claim from a subcontractor in respect of two completed work packages. The claims against NESB were for damages and/or compensation in the sum of about RM32.93 million, or alternatively a sum of about RM29.60 million, costs of engaging an expert and/or the continuous costs until the completion of the suit, judgement interest and costs.

Following the stay of proceedings in favour of arbitration as agreed by both parties, a Notice of Arbitration dated 16 July 2021 was received on 19 July 2021. On 11 April 2022, NESB agreed to the appointment of a sole arbitrator. The appointed Arbitrator had ordered, *inter-alia*, for the hearing dates to be fixed in July 2024 and August 2024.

Subsequent to the submission by both parties in May 2024 of their expert witnesses' assessment and rebuttal reports as directed by the arbitrator, both parties agreed to settle the claims and counter-claims via the execution of a Settlement Agreement on 16 July 2024 without any admission of liability and with no liberty to commence proceedings against each other. Accordingly, the parties informed the arbitrator that they had withdrawn their respective claims against each other and applied for an order to terminate the arbitration proceedings.

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**23. Status of corporate proposals**

***Status of Utilisation of Proceeds from the Disposal of Land in a prior year***

As at 31 December 2024, the total proceeds of RM340.0 million arising from a prior year's land disposal by a wholly-owned subsidiary, Petrochemical Hub Sdn. Bhd. were fully utilised in the following manners and within the approved timeline:

<b>Details of utilisation</b>	<b>RM'000</b>
Repayment of bank borrowings	117,000
Dividends to shareholders	90,000
Working capital for property development activities	90,000
Expenses in relation to the disposal	43,000
<b>Total sales proceeds</b>	<b>340,000</b>

There are no other corporate proposals announced and/or not completed at the date of this quarterly report.

**24. Auditors' report on preceding annual financial statements**

The auditors' report on the annual audited financial statements for the financial year ended 31 December 2023 was not qualified.

**25. Authorisation for issue**

The interim financial statements were authorised for issue by the Board of Directors in accordance with a resolution of the Directors on 26 February 2025.